

# Montana Department of Corrections

At A Glance

2011-12

## OUR MISSION

The Montana Department of Corrections enhances public safety, promotes positive change in offender behavior, reintegrates offenders into the community and supports victims of crime.

About 1,200 inmates walk out of the gates of Montana prisons each year, usually making their way back to the communities they left when sentenced. How well-prepared they are to successfully return to society determines their ability to lead productive, law-abiding lives, create no new victims and avoid rebounding into the corrections system.

In the past two years, the Montana Department of Corrections launched a concerted effort to improve and expand programs and services designed to give adult offenders greater chances for success when no longer in prison.

Reentry refers to this transition from incarceration and to the programs aimed at helping. Although the concept of reentry has been a part of corrections for decades, the term is relatively new and is the subject of national recognition that more can be done to reduce recidivism rates that drive up correctional costs and consume scarce taxpayer dollars.

Success for offenders means having stable housing and employment, effective treatment, positive personal relationships, family support and appropriate supervision. Success means fewer future victims, less crime and a safer Montana.

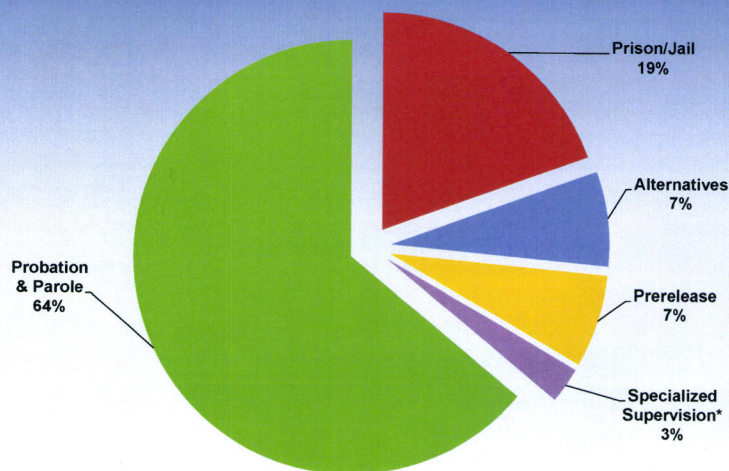
The Montana Reentry Initiative has a single goal: Use a more focused effort to increase offenders' success. A task force began work in the summer of 2011 to increase coordination of corrections system efforts with those of other government agencies and community partners. The task force is working with the Department of Labor and Industry, Department of Public Health and Human Services, higher education, faith-based groups, law enforcement, families, employers and landlords to craft a blueprint that reduces recidivism.

The initiative targets those offenders who pose the greatest risk of returning to prison. Release preparation efforts begin the day these offenders enter prison and continue throughout incarceration.

The department believes these efforts will reduce recidivism, save Montana taxpayers money and transform lives from those where criminal action is commonplace and problems go unresolved, to lives that contribute daily



Offender Population Distribution FY2012



\*Intensive supervision, day reporting, treatment and accountability programs

Law & Justice Interim Committee Meeting  
July 10, 2013

Exhibit 12



# 2011-12 in review

- Saw a 19 percent decline in the number of juvenile offenders supervised by the department during the past two years and a 35 percent decrease since 2006
- Launched the Montana Reentry Initiative, a statewide project to improve coordination of government and community services and programs that provide offenders with tools to be successful when returning to their communities
- In conjunction with the Department of Labor and Montana State University Billings, implemented the New Path New Life reentry program in Billings, assisting female offenders in four key areas of transitioning to the community
- Obtained for the Montana State Prison infirmary accreditation by the National Commission on Correctional Health Care, which sets standards for correctional health care nationwide
- Expanded the crime victim notification system to track offenders on probation and parole and to provide text messages to victims
- Successfully implemented a new felony restitution collection and disbursement system, allowing victims the ability to have payments deposited directly into their account rather than wait for a check to be issued
- Expanded the Pine Hills garden production for the school lunch program to include a high-production greenhouse, with excess food donated to the local food bank
- Expanded the inmate trust account system to include transactions in any state-run or contracted secure facility, providing continuity throughout the system for all offenders and preventing delays in receipt of funds when inmates are transferred to another facility
- Completed development of an infirmary in Lewistown that is a collaborative effort between corrections and the Department of Public Health and Human Services to house 25 offenders with serious physical and medical conditions, and allow an increase in the capacity of Montana State Prison
- Managed an inmate fire crew that provided more than 3,500 hours of community service and 613 hours of wildland firefighting in fiscal years 2011 and 2012
- Despite the end of a federal grant, maintained specialized probation and parole officers focusing on Native American offenders and those with co-occurring mental health and addiction problems, reducing violations among those populations
- Assisted 135 incarcerated offenders with post-secondary education, with five obtaining associate degrees and 10 getting welding certificates from two different community colleges
- Completed renovation of an antiquated cell block into the Security Services Unit at Montana State Prison, including redesign of the interior and addition of new windows, boilers, lighting and insulated siding
- Completed Pine Hills candidacy to become a member of Performance-based Standards for Youth Correction and Detention Facilities, and focused on facility improvement using best practices and validated research as a guide
- Conducted 10 American Indian cultural awareness training courses for correctional staffs in state and contracted facilities
- Provided an Internet-based registration system allowing victims to register electronically to track offenders under department supervision
- Improved the community corrections division's communication process and expedited the screening process of our offenders by using a new program that sends offender information packets electronically over the Internet to all community-based facilities
- Continued working with Montana State University Billings to provide post-secondary and life skills education at Montana Women's Prison, with 84 offenders completing the life skills curriculum and 10 finishing credit course work
- Completed development of a garden and greenhouse at Montana Women's Prison that will provide food for the prison and save about \$2,000 a year
- In conjunction with the Montana Correctional Association, made the department's reentry initiative the focus of the organization's annual conference.

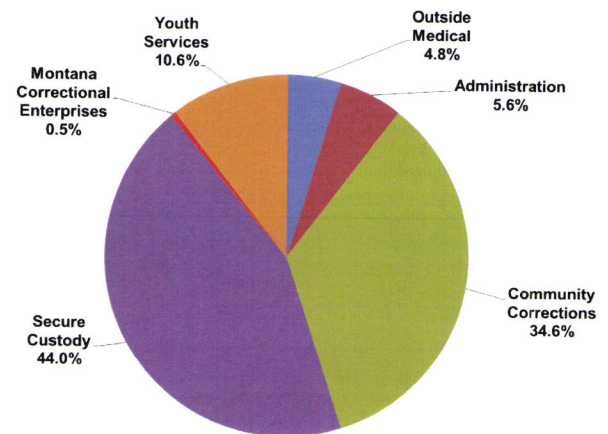


# FY2012 budget

## Total General Fund Expenditures excluding Board of Pardons and Parole

	2012	2010
Administration	\$9,540,055	\$10,568,797
Community Corrections	\$58,610,779	\$57,148,024
Prison	\$74,499,545	\$72,948,667
Correctional Enterprises	\$801,597	\$1,736,565
Youth Services	\$17,961,287	\$18,649,456
Outside Medical	\$8,050,773	\$5,569,867
<b>Total</b>	<b>\$169,464,036</b>	<b>\$167,410,249</b>

### FY2012 Spending



*More than 94 cents of every dollar spent pays for direct services to offenders.*

## Average Costs Per Day excluding administrative costs

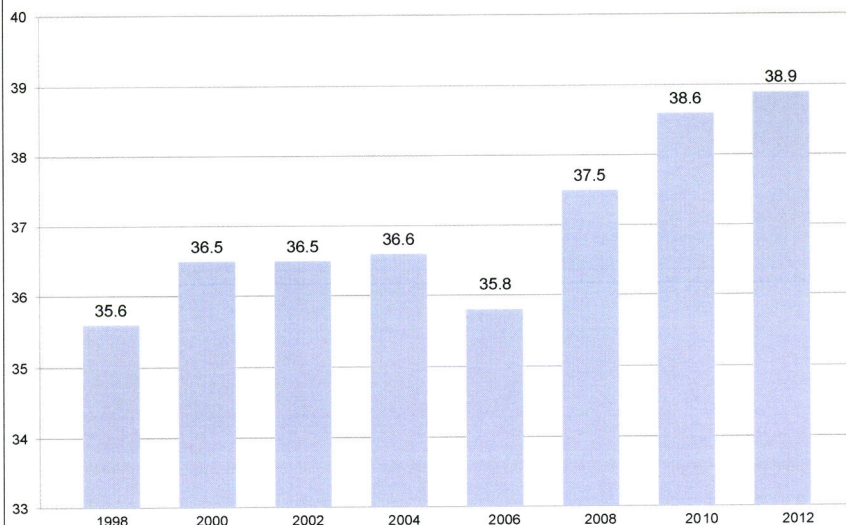
	Montana State Prison \$92.20	Montana Women's Prison \$98.31	Contract Prisons \$72.44	MASC \$76.26	START \$93.19	WATCH (M/F) \$78.91/\$107.58
<b>Adult</b>	Prerelease Centers (M/F)	Nexus/Elkhorn Treatment (M/F)	Boot Camp	CD Treatment (male)	Sanction Assessment CD Treatment (female)	Probation & Parole
	\$59.28/\$48.39	\$122.38/\$135.95	\$97.84	\$73.77	\$79.69	\$4.28
<b>Youth</b>	Pine Hills	Riverside	Youth Transition Centers	Parole	<i>Comparisons among average daily costs must take into consideration many variables among correctional facilities and programs, including staffing, daily populations, programming, types of offenders and custody levels.</i>	
	\$306.88	\$443.51	\$339.97	\$137.78		

- Made significant enhancements to the department's electronic adult and juvenile offender databases, including event scheduling, risk-and-needs assessments, restitution payment information and case management tools
- Started a dialogue between Montana Women's Prison inmates and tribal members from Montana and Wyoming to promote cultural and traditional programs within the prison and to focus on Native American offenders' reentry into their communities

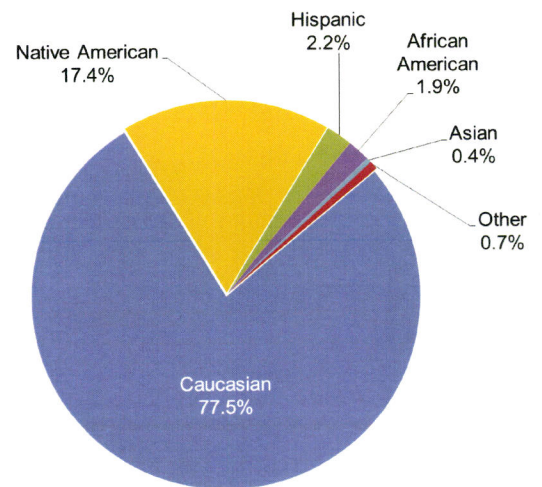


# by the numbers...

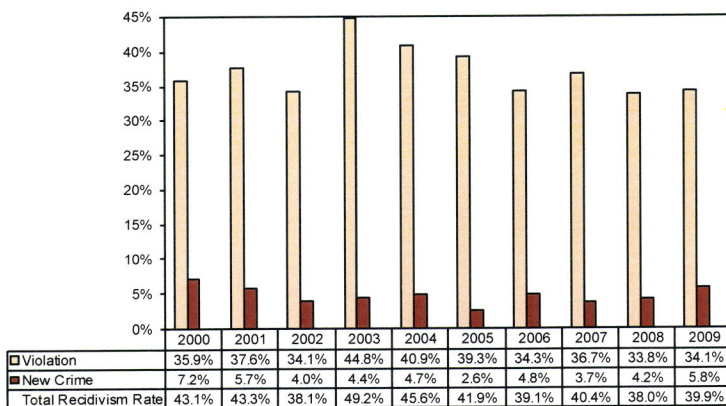
**Average Age of Montana Offenders**  
FY1998-2012



**Ethnicity of Offenders**



**Male 3-Year Prison Recidivism Rate**  
FY2000-2009



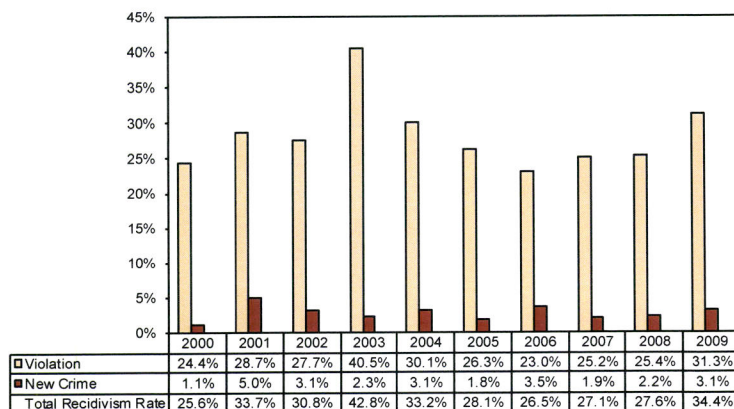
OMIS data extracted 7/17/2012

**Top 10 Conviction Offenses**  
FY2008-2012

- | Males                                  | Females                        |
|--|--------------------------------|
| 1 FELONY DUI                           | 1 POSSESSION OF DRUGS          |
| 2 CRIMINAL ENDANGERMENT                | 2 THEFT                        |
| 3 POSSESSION OF DRUGS                  | 3 CRIMINAL ENDANGERMENT        |
| 4 THEFT                                | 4 ISSUING A BAD CHECK          |
| 5 BURGLARY                             | 5 DISTRIBUTION OF DRUGS        |
| 6 DISTRIBUTION OF DRUGS                | 6 FELONY DUI                   |
| 7 ASSAULT WITH A WEAPON                | 7 FORGERY                      |
| 8 PARTNER/FAMILY MEMBER ASSAULT        | 8 FRAUDULENTLY OBTAINING DRUGS |
| 9 POSSESSION WITH INTENT TO DISTRIBUTE | 9 THEFT BY EMBEZZLEMENT        |
| 10 ISSUING A BAD CHECK                 | 10 BURGLARY                    |

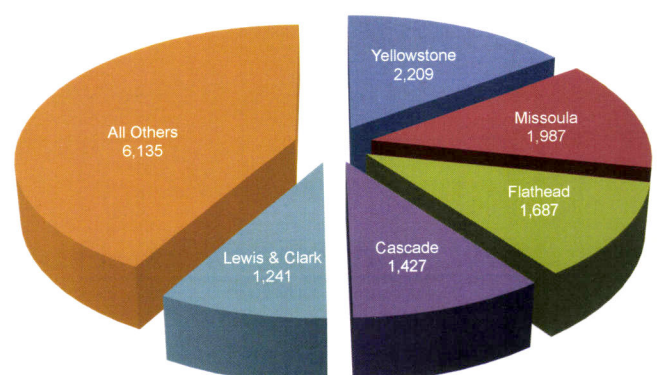
OMIS Data Extracted 7/3/2012

**Female 3-Year Prison Recidivism Rate**  
FY2000-2009



OMIS data extracted 7/17/2012

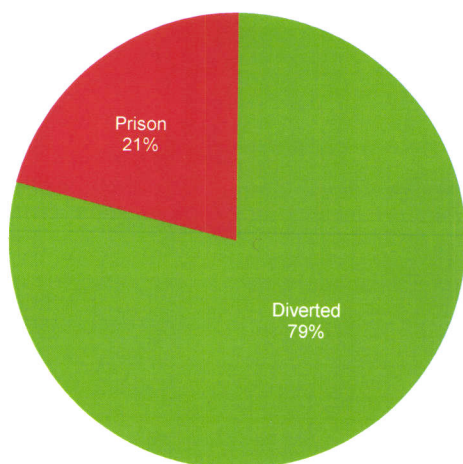
**County Contributions to Offender Population**  
June 30, 2012



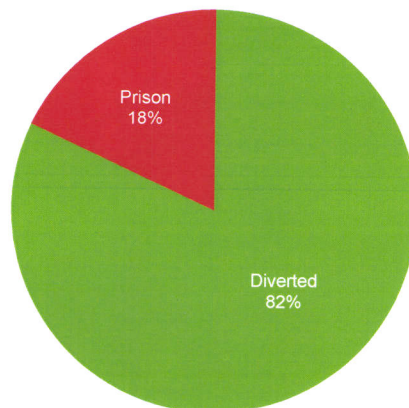


# programs

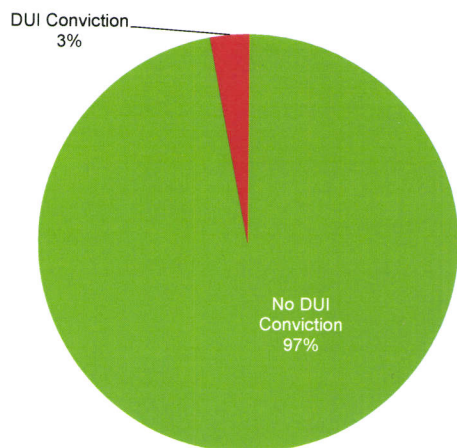
Missoula Assessment and Sanction Center (MASC)  
Results for 3,006 Male Offenders  
FY2008-2012



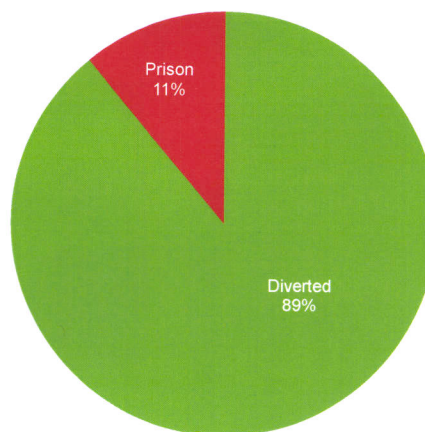
START (Sanction, Treatment, Assessment, Revocation and Transition)  
Results for 2,523 Male Offenders  
FY2008-2012



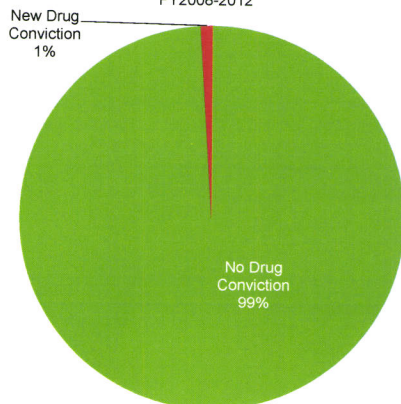
WATCH DUI Treatment Programs  
Results for 1,699 Discharges  
FY2008-2012



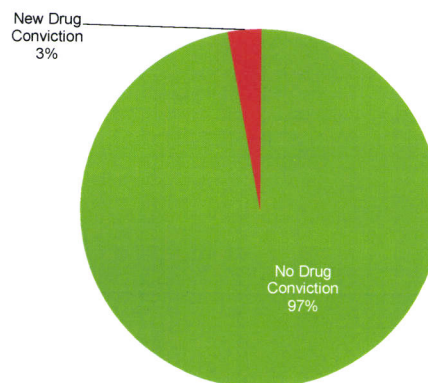
Passages Assessment, Revocation and Sanction Center  
Results for 1,227 Female Offenders  
FY2008-2012



Elkhorn Treatment Center  
Results for 275 Discharges  
FY2008-2012



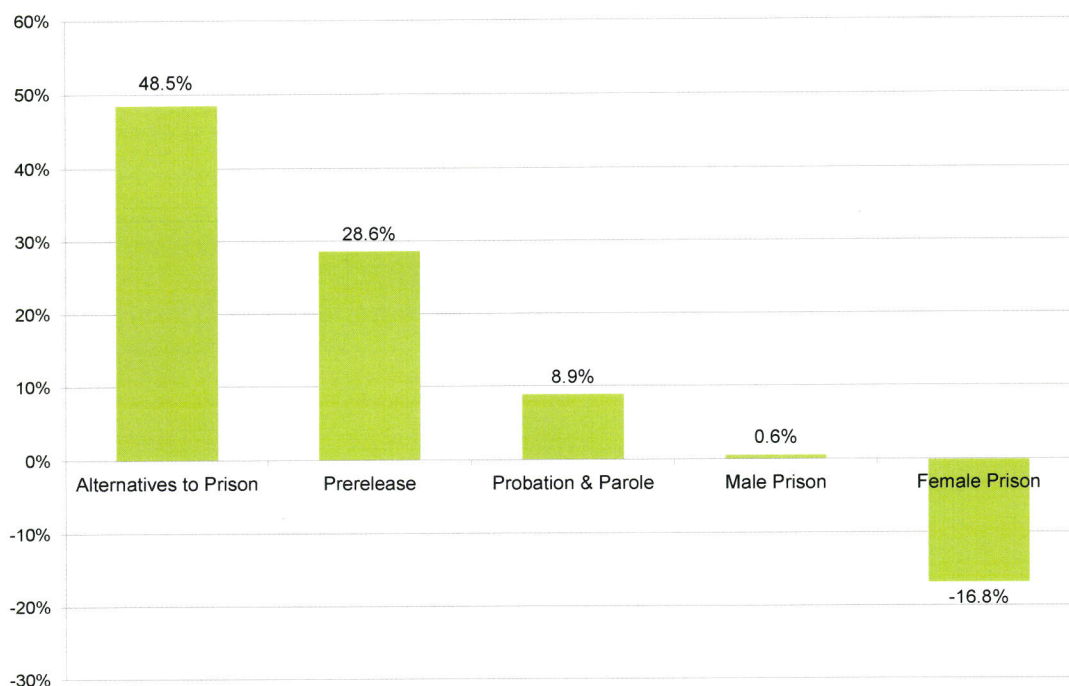
Nexus Treatment Center  
Results for 625 Discharges  
FY2008-2012





# population

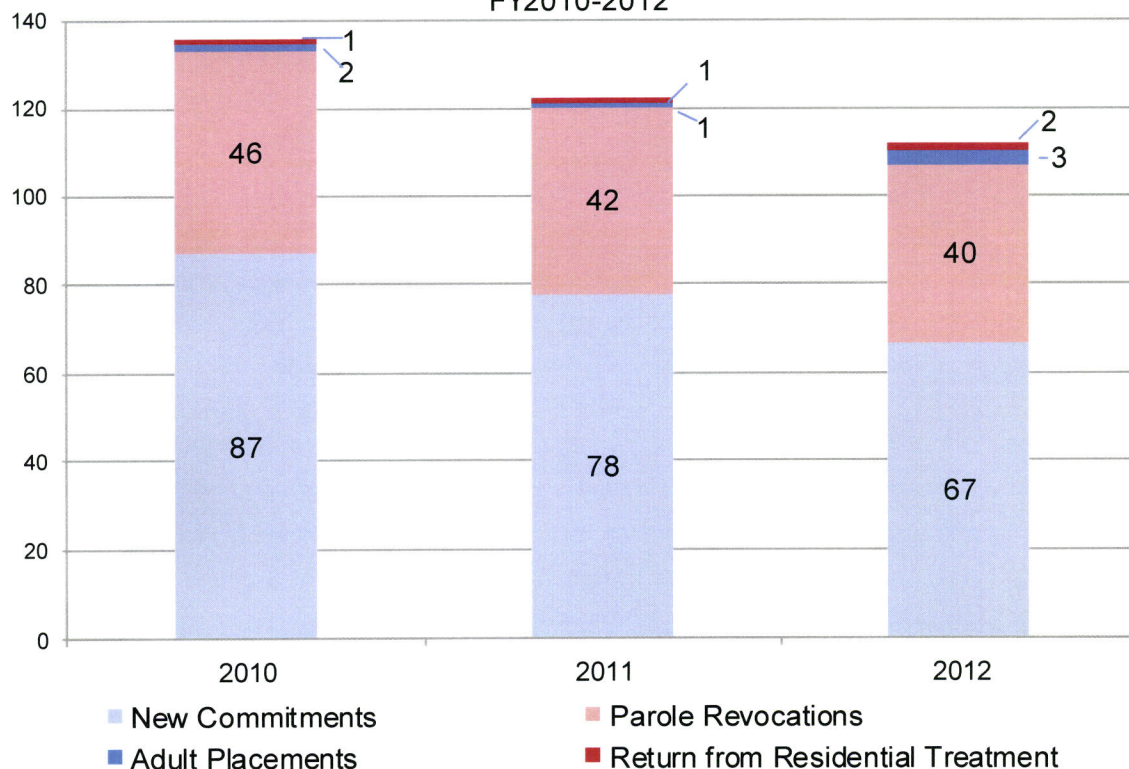
Percentage Changes in Offender Populations by Program  
FY2006-2012



Montana's emphasis on developing correctional options to prison has had an impact during the past seven years. Alternatives, such as sanction and treatment programs, saw a 48 percent growth in population, while the number of offenders in pre-release centers increased more than 28 percent and the community supervision population climbed 9 percent. At the same time, the number of male inmates changed less than 1 percent and the female prison population dropped nearly 17 percent.

Montana's adjudicated juveniles are being placed in secure facilities in smaller numbers. The total number of youths entering Montana's two secure juvenile facilities decreased 17.6 percent in the past three years. The number of new commitments dropped nearly 23 percent, while the number of juveniles admitted due to parole revocations fell 13 percent.

Juvenile Secure Admissions by Type  
FY2010-2012



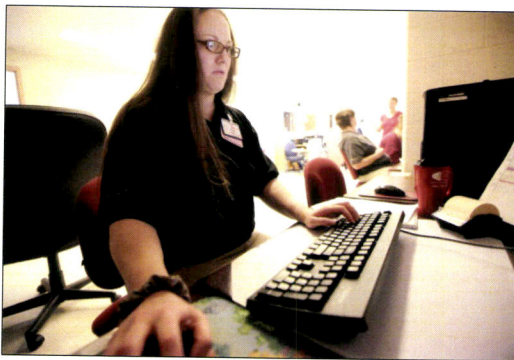




Montana State Prison inmates pictured with staff at a graduation marking their completion of the New Directions motivational course designed to change the way offenders think and act.



Donita Auld, a graduate of the Passages Women's Center culinary arts program, speaks at a ceremony honoring the program with a national award.



To have better chances of finding employment upon release, inmates learn marketable job skills and work ethic through such programs as computer training at the women's prison, above, and furniture manufacturing at the state prison, right.



Billings Gazette and DOC photos

**The Department of Corrections believes preparing offenders for successful return to their communities is one of its most important duties, because it has a direct effect on reducing recidivism and increasing public safety. The Montana Reentry Initiative is a focused effort to enhance existing programs and services in ways that improve offenders' chances of leading productive, law-abiding lives.**

Montana State Prison inmates learn ranch work during a branding at the ranch operated by Montana Correctional Enterprises.



Alternative accessible formats of this document will be provided upon request. For further information, call (406) 444-0409 or TTY (406) 444-1421.



A high-production garden grow tunnel under construction at Pine Hills Youth Correctional Facility will provide young offenders with horticultural work experience.

300 copies of this public document were printed at an estimated cost of \$.90 per copy, for a total of \$270, which includes \$270 for printing and \$0 for distribution.



# directory

**DOC Central Office**  
5 S. Last Chance Gulch Box 201301  
Helena, MT 58620-1301 (406) 444-3930

## Director's Office

Director Mike Batista.....	444-4913
Executive Assistant Myrna Omholt-Mason.....	444-3911
Victim Programs Manager Sally Hilander.....	444-7461
Communication Director Bob Anez.....	444-0409

## Administrative and Financial Services

Administrator Rhonda Schaffer.....	444-4939
Budget and Program Planning Bureau Chief Kara Sperle.....	444-4365
Accounting Bureau Chief Kimberly Timm.....	444-4903
Contract Management Bureau Acting Chief April Grady.....	444-4941

## Adult Community Corrections

Administrator Pam Bunke.....	444-9610
Probation & Parole Bureau Chief Ron Alsbury.....	444-9529
Facilities Management Bureau Chief Kelly Speer.....	444-0401
Probation & Parole Bureau Programs Manager Mike Aldrich.....	444-1538
Treatment Program Contract Manager Rick Alan Deady.....	444-4902
Prerelease Program Contract Manager VACANT.....	444-4910
Deputy Adult Compact Administrator Cathy Gordon.....	444-4916

## Information Technology

Administrator John Daugherty.....	444-4469
Application Development Bureau Chief Anita Pisarsky.....	444-5510
Network Operations Bureau Chief Jon Straughn.....	444-1706
Statistics and Data Quality Bureau Chief Mark Johnson.....	444-6719

## Staff Services

Administrator VACANT.....	444-0406
Human Resources Bureau Chief Gary Phillips.....	444-0445
Professional Development Bureau Chief Lisa Hunter.....	444-3909
Investigations Bureau Chief Dale Tunnell.....	444-4761
Legal Services Bureau Chief Colleen Ambrose.....	444-4152
American Indian Liaison Myrna Kuka.....	444-0403

## Youth Services

Administrator Cindy McKenzie.....	444-0851
Youth Community Corrections Bureau Chief VACANT.....	444-4390
Pine Hills Youth Correctional Facility Superintendent Steve Ray Jr.....	233-2290
Riverside Youth Correctional Facility Superintendent Dan Kissner.....	225-4501

## Montana Correctional Enterprises

Administrator Gayle Lambert.....	846-1320 ext 2373
Administrative Officer Gail Boese.....	846-1320 ext 2351
Education Director Larry Burke.....	846-1320 ext 2425
Agriculture Director Ross Wagner.....	846-1320 ext 2322
Fiscal Director Andrew Olcott.....	846-1320 ext 2324
Food Factory Director Joe Mihelic.....	846-1320 ext 2120
Industries Director Christine Lansford.....	846-1320 ext 2489

## Montana State Prison

Warden Leroy Kirkegard.....	846-1320 ext 2200
Contract Placement Bureau Chief Patrick Smith.....	846-1320 ext 2556
Correctional Services Bureau Chief Candyce Neubeauer.....	846-1320 ext 2459
Health Services Bureau Chief Cathy Redfern.....	846-1320 ext 2448

## Montana Women's Prison

Warden Jo Acton.....	247-5100
Deputy Warden Security Bob Paul.....	247-5121
Deputy Warden Treatment Joan Daly.....	247-5157

## Correctional Facilities

**Montana State Prison.....**846-1320  
400 Conley Lake Rd. Deer Lodge 59722

**Montana Women's Prison.....**247-5100  
701 S. 27 St. Billings 59101

**Treasure State Correctional Training Center.....**846-1320 ext 2100  
1100 Conley Lake Rd. Deer Lodge 59722

**Missoula Assessment & Sanction Center.....**258-4021  
2340 Mullan Rd. Missoula 59808

**Pine Hills Youth Correctional Facility.....**232-1377  
4 N. Haynes Ave. Miles City 59301

**Riverside Youth Correctional Facility.....**225-4500  
2 Riverside Rd. Boulder 59632-0088

**Youth Transition Center.....**452-1792  
4212 3rd Ave. S. Great Falls 59405

**Crossroads Correctional Center.....**434-7055  
50 Crossroads Dr. Shelby 59474

**Cascade County Regional Prison.....**727-1930  
3800 Ulm N. Frontage Rd. Great Falls 59404

**Dawson County Regional Prison.....**377-7687  
440 Colorado Blvd. Glendive 59330

**Elkhorn Treatment Center.....**447-5300  
1 Riverside Rd. Boulder 59632

**Nexus Treatment Center.....**535-6660  
P.O. Box 1200 Lewistown 59457

**Passages Women's Center.....**294-9609  
1001 S. 27th St. Billings 59101

**START.....**563-7002  
P.O. Box 1389 Anaconda 59711

**WATCH East.....**377-6001  
700 E. Little St. Glendive 59330

**WATCH West.....**693-2272  
P.O. Box G Warm Springs 59756

**Connections Corrections.....**782-6626  
111 W. Broadway Butte, MT 59701

**Passages Women's Center.....**294-9609  
1001 S. 27th St. Billings 59101

**Billings Prerelease Center.....**259-9695  
3109 1st Ave. N. Billings 59101

**Bozeman Prerelease Center.....**994-0300  
675 S. 16th Ave. Bozeman 59715

**Butte Prerelease Center.....**782-2316  
66 W. Broadway Butte 59701

**Great Falls Prerelease Center.....**727-0944  
1019 15th St. N. Great Falls 59401

**Helena Prerelease Center.....**442-6572  
805 Colleen St. Helena 59601

**Missoula Prerelease Center.....**541-9200  
2350 Mullan Rd. Missoula 59808

**Board of Pardons and Parole.....**846-1404  
1002 Hollenbeck Rd. Deer Lodge 59722  
Executive Director Fern Osler